



Minutes of the ICC Board Meeting held in Dubai on  
29 January 2013

1. Welcome and Attendance

Directors/officers:

Mr A Isaac	(President)	Mr J Faul	(South Africa – alternate)
Mr AHM Kamal	(Vice-President)	Mr U Dharmadasa	(Sri Lanka)
Mr D Richardson	(Chief Executive)	Dr J Hunte	(West Indies)
Mr W Edwards	(Australia)	Mr P Chingoka	(Zimbabwe)
Mr N Hassan	(Bangladesh)	Mr K Oliver	(Ass Member rep.)
Mr N Srinivasan	(India)	Mr I Khwaja	(Ass Member rep.)
Mr G Clarke	(England and Wales)	Mr N Speight	(Ass Member rep.)
Mr C Moller	(New Zealand)	Mr I Higgins	(Head of Legal & Co. Sec.)
Mr Z Ashraf	(Pakistan)		

By invitation:

Mr C Jamieson	(GM - Commercial)	Mr G Allardice	(GM – Cricket)
Mr F Hasnain	(CFO)	Mr C Gibson	(Head of Media & Communications)
Mr YP Singh	(Head of ACSU, for items 9.1 & 9.2 only)	Mr J Long	(Head of Strategic Management & Support Services)

The President opened the meeting and welcomed everyone, noting that apologies had been received from *Dr Basson* and welcoming *Mr Faul* (the acting CEO of CSA) as his alternate.

In particular, he welcomed *Mr Kamal*, who was attending his first ICC Board meeting since being appointed as Vice-President and *Mr Hassan*, who was attending his first meeting since being appointed as President of the BCB, and who was therefore presented with an ICC director's tie.

2. Declarations of Interest

The President reiterated his desire that declarations of interest remain as a standing item on the agenda for Board meetings moving forward.

He noted that it was taken as read that the directors were representatives of their respective Member Boards and that there was therefore no need for them to make any specific declarations to this effect. However, he invited them to consider the agenda and advise whether there were any other matters in which they believed they had a personal interest and which ought therefore to be disclosed. **No such declarations were made.**

3. Minutes of previous meeting (9 October 2012)

The minutes of the meeting held on 9 October 2012 were approved.

ACTION

#### 4. Actions & matters arising from the minutes

The President worked through the minutes and advised that each of the actions arising had either been completed or were dealt with as an agenda item for this meeting.

With reference to item 2 of the minutes (Declarations of Interest), the President reminded directors that they are asked at the start of each year to complete a declaration of interest form and that management would be circulating the form in due course.

IH

With reference to item 4 of the minutes (Actions & Matters Arising – alternative to D/L), the Chief Executive explained that although he had previously expressed the ICC's appreciation to *Mr Jayadevan* for the work that he had done in helping to review and refine the D/L method, no payment had been made to him. *Mr Srinivasan* suggested that management consider whether it would be appropriate to make a payment to *Mr Jayadevan* in this respect.

DR

With reference to item 9.4.1 of the minutes (Participation in Commonwealth Games), the President explained that management had recently received a communication from the Commonwealth Games Federation advising that: (a) it was not in a position to proceed with issuing invitations to Member Boards for the Commonwealth Games 2018 on the basis that the ICC had recently proposed; but that (b) it was supportive of the ICC's proposal in respect of participation at the Commonwealth (Youth) Games 2017 and would look at bringing such a proposal to fruition. Management was asked to communicate this outcome to Member Boards in due course.

JL

#### 5. Chief Executive's Reports

##### 5.1 Chief Executive's Report

The Chief Executive presented his report to the Board, the contents of which were duly noted. The following matters were discussed further:

- Format of ODI cricket:
  - The Chief Executive reported that there had been some extremely competitive international cricket played in recent times and that the ODI format was proving still to be an exceptionally popular product in many countries.
  - *Mr Srinivasan* noted that the two recent ODI series played by India were outstanding successes and he cautioned against making any further changes to the format of ODI cricket.
- Performances of umpires:
  - The Chief Executive explained that since writing his report, the performance of umpires in international matches had been slightly disappointing, but that overall standards of officiating remained at a consistently high level. He provided a summary explanation of how an umpires' 'correct-decision' percentage is determined.
  - After further discussion, management was requested to consider whether 'frivolous' appeals (which directors felt might 'skew' the accuracy and value of the overall performance assessment) could be excluded from the calculation.
  - In addition, *Mr Clarke* felt that it might aid the on-going discussions on DRS if

GA

some work could be done by management to identify the types of decisions that umpires are consistently having difficulty with, and consider what might be done in the way of training to seek improvements in those areas. After further discussion, it was agreed that management would present to the next Board meeting on the processes and procedures that the Cricket Operations department has in place to achieve as high a standard of officiating as possible.

GA

- Proposal to Cricket Committee:

- The Board noted that management was proposing to address the issue of what should happen when a bowler breaks the stumps while delivering the ball by: (a) requesting MCC to change the laws of the game such that a delivery of this nature would be declared a 'no-ball'; and (b) in the meantime, seeking the approval of the Cricket Committee (by circular resolution) to amend the ICC's playing conditions for international cricket so that a delivery of this nature would be declared a 'no-ball'.

GA

- Matters affecting the game:

- The Chief Executive set out his view that the primary focus of the ICC ought to be on the following three areas: (a) running successful ICC events; (b) ensuring that there is a workable FTP Schedule in place that provides a platform for strong bilateral international cricket; and (c) ensuring that there is corruption-free cricket. He noted that the financial sustainability of international cricket was dependent upon successfully addressing these three aspects.
- In respect of the FTP Agreement between Members, he reminded Members that they had previously committed to the FTP Schedule and urged Members who were having difficulties in this respect to work out those issues responsibly, noting the need for certainty that the tours in the FTP Schedule will take place in order that Members can honour their commercial obligations and for the financial viability of the game in their countries. He suggested that if, for whatever reason, Members were finding that the FTP Schedule was not workable, it would be sensible to try and address those matters at a fundamental level now. See further discussion at agenda item 9.3.
- In respect of the CEC Working Group, established to consider matters relating to domestic T20 leagues and their impact on the international game, he explained that the group's work was still in progress but reported that it had recognised the value that domestic T20 leagues have brought to the game generally, and that the focus of the group's work would be aimed at 'the growth and sustainability of international cricket' by 'attaining co-existence between domestic T20 leagues and the international game' and, above all, to find a way of ensuring that the domestic leagues remain corruption-free.
- Finally, he concluded by highlighting the importance of winning the war against corruption and that the ACSU has been much more proactive in its operations than in past. He complemented Members for the progress they have made in putting their own anti-corruption resources in place, but highlighted that that was only the first step and that effective implementation of appropriate programmes and processes, together with the timely and effective investigation and prosecution of all reported incidents is also crucial. See further discussion at agenda item 9.2.

Full  
Members

- **Essel Sports litigation**

- *Mr Srinivasan* reminded directors that Essel Sports remained in litigation with the BCCI, ICC and ECB, which, if successful would cause significant damage to all Member. In that respect, he raised a concern that Members were still awarding broadcast rights to companies within the Essel Group.
- *Dr Hunte* explained that the WICB's broadcast contract with Ten Sports was crucial to the financial stability of West Indies cricket and that the rights fee paid was significantly greater than any other offer received during the tender process.
- The Board noted that it remained a work-in-progress for management to seek to obtain an understanding of the broadcast arrangements in place with each of the relevant Members in order to assess and report back on whether there might be any practical steps that could collectively be taken to try and facilitate a resolution to the litigation, but recognising at all times: (a) that it was a sovereign right of each Member to contract with whichever broadcaster it sought fit; and (b) that there were significant broadcast revenues at stake, so that nothing should be done to jeopardise the same.

CJ

Finally, the Chief Executive noted that he had been in his new role for six months and he thanked the directors for their support and recorded his thanks for the support, effort and commitment displayed by the ICC's staff. On behalf of the Board, the President thanked the Chief Executive for the work undertaken during this period.

## 5.2 Progress against 2012 Corporate Priorities

The Chief Executive referred to the meeting paper and its Appendix, in which the ICC's progress against the corporate priorities for 2012 was set out. He recorded his belief that the organisation had performed to an acceptable level during 2012 and that it would be striving to raise the bar during 2013.

The following matters were discussed further:

- In response to a question from *Mr Srinivasan* as to the current status of day/night cricket, the Chief Executive explained that there was a pink ball available for these purposes and that it was a matter for each Member to consider whether or not to participate in such a fixture. However, he noted that many players were cynical about playing Test cricket at night, especially in the twilight period, because they believed that the change in conditions would have too dramatic an effect on the game.
- *Mr Hassan* noted that day/night cricket with the pink ball will be tested in Bangladesh at the domestic first-class level and he agreed that the BCB would send a report to ICC management once the trial had been completed.
- In response to a question from *Mr Oliver*, the Chief Executive provided clarification about the development of umpires below the Elite Panel.
- *Mr Oliver* expressed his previously raised concern that certain Associate Member players had not received the recognition they deserved at the 2012 ICC Awards and requested that the selection panel be reminded to consider all performances, not just those by the players from the Full Member countries.

BCB

5.3 Top 10 risks and mitigating actions – update

The Chief Executive referred to the meeting paper and its Appendix, which was a revised Top Risks document incorporating the specific feedback provided at the October Board meeting, together with the specific changes referred to in the paper.

The Board noted and approved the revised Top 10 risks document.

6. Governance and Ethics6.1 Board Effectiveness

The President noted that he had sought to make a number of improvements in effectiveness, some of which have been referred to elsewhere in the Board papers and/or which were displayed in the preparation for this meeting. He confirmed that he would continue to seek progress in respect of the process around, and content of, future Board meetings.

6.2 Ethics Officer's Annual Report

The President welcomed the Ethics Officer, *Mr Cleary*, to the meeting and asked him to present his Annual Report, a copy of which was attached as an Appendix to the meeting paper. He explained that his report highlighted the specific areas of advice that he had been asked to provide during the course of the year, including in respect of certain declarations of interests, updates to the gifts register, inputs to the drafting of the new Code of Ethics, dealing with outstanding complaints made under the existing Code of Ethics and providing support to the President in his determination of how to deal with certain matters. The Board noted the contents of the report.

The following matters were discussed further:

- The Ethics Officer reminded directors of their obligations under clause 6 of the current Code of Ethics in respect of gifts, emphasising that there ought not to be, or ought not to be any impression created that there may be, any relationship between a gift and an action by a director or by the Board. He explained that directors ought to be mindful of that principle at all times, and, in particular, that it is important to ensure that no perception arises that any gift given was intended to, or did, influence any decision.
- The Ethics Officer reminded directors of their obligations under clause 4 of the current Code of Ethics in respect of conflicts of interests, emphasising that directors ought to disclose any actual or potential conflict of interest.
- In respect of conflicts, it was acknowledged and agreed that directors are quite properly appointed as ICC directors as a result of their positions within their respective Member Boards, and that it was appropriate for a general declaration of this type of interest to be assumed at every Board meeting.
- The Ethics Officer went on to explain that clause 3 of the current Code of Ethics requires that when directors are acting as ICC Board members, they must act in accordance with the interests of the ICC. In this respect:
  - *Mr Srinivasan* explained that he did not agree with that principle and that his position was that he was representing the BCCI;

AI

- *Mr Khwaja* explained that it was fundamental to the operation of the ICC that directors are able to express the views of their respective Member Boards, and that this matter needed to be resolved one way or another in order to avoid directors technically being in perpetual breach of the Code of Ethics and for the ICC to be seen as a credible organisation and an effective Board;
- In respect of the outstanding complaints, the Board supported the Ethics Officer's recommendations:
  - to continue the suspension of any detailed investigation in respect of the complaint made against *Mr Modi*, the subject of which remains part of on-going disciplinary proceedings brought by the BCCI, until those disciplinary proceedings are complete;
  - not to undertake an investigation in respect of an additional complaint made by *Mr Cairns* against *Mr Modi*, the subject of which has already been adjudicated in the English courts and in respect of which *Mr Modi* has been found guilty of defamation and ordered to pay damages; and
  - not to undertake an investigation in respect of a complaint made against *Mr Majola*, the subject of which has already been dealt with by various commissions, courts, disciplinary committees and the CSA Board.
- The Ethics Officer referred to examples from other sports and governing bodies (IOC, FIFA, and the UCI) and emphasised the importance of getting the ethical culture right at the outset and from the top down, demonstrating what principles of behaviour are to be expected of everybody. He emphasised that the current version of the Code of Ethics binds everybody, but that if it is flouted by all, then it becomes meaningless. Accordingly, the challenge is in ensuring that the culture and ethos of the organisation is consistent with the principles of the Code, and if that is achieved then the ICC will have good governance and little risk of future scandal.
- *Mr Srinivasan* requested that certain matters, which relate to the former Chief Executive, *Mr Lorgat*, be investigated by the Ethics Officer.

GovCom /  
SC

IH / SC

The President thanked the Ethics Officer for his contributions and affirmed that he believed good progress was being made in this respect.

### 6.3 Governance Review Committee Report

The Chair of GovCom, *Mr Edwards*, referred to the summary report of the matters discussed at GovCom, which had been circulated the previous evening.

#### 6.3.1 General update – government interference and free elections

The Board noted the following update from *Mr Edwards*:

- it had considered the draft guidance note on the interpretation and application of Article 2.9 of the ICC's constitution, which it had asked management to prepare, and which it hoped would be a useful tool to the Board in determining how to manage potential breaches of Article 2.9 in the future;
- in particular, he highlighted that the note sought to target the underlying aim of the constitutional requirements in a more pragmatic and flexible way, with much greater discretion afforded to the ICC Board in respect of any sanctions which

ought to be applied in the event of non-compliance, and avoided the need to amend the constitution again;

- it had provided further comments and guidance to management in relation to the content of the guidance note and requested that it be circulated to all directors in due course, for review and comment, so that it might be the subject of a final recommendation and approval at the April Board meeting; IH
- it had considered the management report in respect of potential non-compliance at Associate/ Affiliate Member level and that, of the eight countries identified, GovCom had directed management to focus its resources on trying to understand (and support) the position in Afghanistan and to manage such matters under the supervision and guidance of the ICC President and Chair of GovCom; and IH
- it had noted that management was working constructively with each of the BCB, PCB and SLC to address the issues that have previously been highlighted and that significant progress had been made in this respect.

In this respect, *Mr Srinivasan* requested management to consider carefully the underlying objective of Article 2.9 and focus, in particular, on trying to help those Member Boards who may be suffering as victims of government interference. IH

#### 6.3.2 New Code of Ethics

The Board noted the following update from *Mr Edwards*:

- he had met with *Mr Srinivasan* on several occasions since the October Board meeting to understand concerns arising out of the language of the proposed new Code of Ethics which had been circulated to directors;
- attempts had subsequently been made to amend the proposed Code of Ethics to take into account some of the concerns, but that there appeared to be significant work still to do to reach mutual satisfaction in this respect;
- GovCom had noted that the proposed draft of the Code of Ethics would represent a 'state of the art' document;
- having since had the opportunity to reflect on the discussion that took place within the Ethics Officer's Annual Report, and, acknowledging the strength of the obligations already contained in the current version of the Code of Ethics, it was *Mr Edwards*' view that a better course of action might be to retain the current version of the Code of Ethics and seek only to make amendments to provide clarity and certainty where there is ambiguity; and
- he would continue discussions with *Mr Srinivasan* (with support from management, where required) in order to try and arrive at a refined Code of Ethics that is effective and fit for purpose, and that any further version would be brought back to GovCom and the Board for further consideration. WE / NS

*Mr Oliver* asked that the request from Associate Members for a summary of what is discussed in ICC Board meetings be considered as part of the required amendments to any new Code of Ethics. WE / IH

## 6.3.3 Terms of Reference

*Mr Edwards* explained that GovCom had considered and recommended for approval by the Board each of the following, which had been highlighted in the papers:

- the minor amendments to the Terms of Reference for the Audit Committee, Governance Review Committee and Finance & Commercial Affairs Committee;
- the proposed Terms of Reference for the HR and Remuneration Committee;
- the proposed Terms of Reference for the Nominations Committee; and
- the minor amendments to the Terms of Reference for the Cricket Committee.

The Board approved each of the proposed amendments to the above Terms of Reference.

The Board noted that, at its April 2014 meeting, it would need to make amendments to all of the Terms of Reference to reflect its intention that from Annual Conference Close Date (June 2014), the Chairman of the ICC Board will assume the responsibilities currently allocated in the existing Terms of Reference to the ICC President.

In respect of the Cricket Committee's composition, the Chief Executive explained that the process of electing the two player representatives (by the Test captain of each Full Member) had not been conducted in a proper fashion with some confusion as to which nominee had been voted for by which captains. After further discussion, the Board agreed that:

- the process should be re-run and another vote taken;
- the relevant captain having the right to vote should be the individual who was the captain of the Member Board's most recent Test match (or where such captain had been replaced, the new Test captain);
- the voting procedure should require the relevant captains to nominate their first and second choice, so that there is a better prospect of differentiating between the nominated individuals in the event of a close run election;
- the relevant captains should confirm in their own name the identity of the individual for whom they wish to vote and the Member Boards shall not make or interfere with any such decision on behalf of the captain;
- in the event that there nevertheless remains a tie, the Board ought to have ultimate discretion as to which individuals should be appointed; and
- the above procedure should be documented appropriately prior to the process being restarted, and confirmed at the time of requiring the revote.

The Board requested *Mr Higgins* to consider the Terms of Reference for the Cricket Committee, to see whether it was necessary to make any further amendments to reflect the above.

IH

IH

GA

IH



## 7. Chief Executives' Committee Report

### 7.1 Recommendations and outcomes from CEC meeting held on 3 December 2012

The Chief Executive presented the decisions and recommendations arising from the recent CEC meeting that were not dealt with elsewhere on the agenda.

#### 7.1.1 Decision Review System

The Chief Executive reported that the CEC had agreed that a recommendation be put to the Board that the policy on the use of DRS in bilateral matches be amended to provide that the host Member only shall have the authority to decide whether DRS is used in its home matches, although the BCCI's opposition to the recommendation was noted.

*Mr Srinivasan* reminded the Board of the BCCI's objection to DRS and explained that, if it was decided that DRS ought to be applied in a series in which India was playing, then it would refuse to participate. He noted that the on-going debate over the DRS was part of the reason why the BCCI was not prepared to sign the FTP Agreement and that unless the *status quo* in respect of DRS remains, then the BCCI would refuse to sign.

After further discussion, the Board agreed that there should be a workshop-style presentation on the subject of DRS at the next meeting to assist everyone's understanding of the DRS and issues associated with its use.

DR / GA

#### 7.1.2 Domestic T20 Leagues – Working Group Update

The Board noted the summary of the outcomes of the working group's discussions, as set out in the Appendix, including that it had revised the scope of its review so that further consideration should take place with the aim of attaining co-existence between domestic T20 leagues with the three formats of the international game, and that the primary issue of concern is how to ensure that such events remain free from corruption.

*Mr Clarke* reported that *Mr Singh* had explained in a meeting the previous day that his biggest concern was in respect of the identity of the owners of certain domestic franchises, and the lack of a transparent process around how those franchises had been awarded and how they could financially be sustained.

#### 7.1.3 Context for ODI Cricket

The Board noted that discussions at CEC level were progressing in respect of creating greater context for bi-lateral ODI cricket, in particular considering issues of promotion/relegation and qualification for ICC events, and that CEC had asked management to develop detailed models for further discussion at the next CEC meeting.

GA

*Mr Oliver* noted that the Associate Member directors had discussed this issue with *Mr Allardice* and *Mr Anderson* the previous day and that they were supportive of the approach that was being proposed.

#### 7.1.4 Future Tours Program – Proposed Bangladesh tour to Pakistan

Each of *Mr Kamal*, *Mr Ashraf* and *Mr Hassan* provided an update to the Board in respect of their various positions regarding the proposed Bangladesh tour to Pakistan which did not take place.

The Board reaffirmed that the ICC's position had been clear throughout, namely that

Member Boards were entitled to play each other in bilaterally arranged matches with whatever safety and security arrangements they agreed between them should be in place and that the ICC's involvement would only be to assess the safety and security arrangements in order to determine whether or not to send its match officials.

The Board noted the Chief Executive's request that, in circumstances where the ICC needs to consider a proposed security plan and prevailing landscape in a particular territory in order to determine whether it would be safe and secure to send its match officials, at least thirty days' notice ought to be provided by the relevant Members to the ICC so that there is enough time to carry out all of the steps that may be required.

The Board also clarified that, if, at a future point in time, because of safety and security issues, the ICC decides not to send match officials, then there is no 'blanket' exemption afforded to any Members to depart from the relevant playing conditions that require neutrality of match officials for the purpose of official 'international cricket'. Instead, because circumstances are likely to be different in every such case, the issue of whether or not to grant any such exemption should be determined on a case-by-case basis.

#### 7.1.5 Annual Conference

The Board considered and approved each of the following recommendations in respect of the Annual Conference week:

- the Annual Conference week should be commercialised and a tender process issued for the staging of the Annual Conference week in each of 2014 – 2016, with no restrictions on venues and/or time of year;
- Affiliate Members should not attend the Annual Conference week in 2013, but, subject to successful commercialisation, should be invited to attend the Annual Conference week every 4 years, commencing in 2015; and
- that the meeting schedule set out in the Appendix to the paper (which includes an additional Board meeting mid-way through the Annual Conference week to address any Full Council business) should be adopted.

CJ

*Mr Speight* noted his concern over the conditionality attached to the attendance of Affiliate Members at Annual Conference weeks in the future and that he considered it to be a mistake not to have the Affiliate Members attending the Annual Conference week in 2013.

## 8. HR & Remuneration Committee

The Chair of HR&RemCo, the President, referred to the summary report of the matters discussed at HR&RemCo, which had been circulated the previous evening.

### 8.1 General Update

The President explained that the HR&RemCo had considered and recommended for approval the proposed amendments to the Terms of Reference for the HR&RemCo, as further discussed in item 6.3.3.

The President also explained that the H&RemCo had reviewed the current organisation chart and noted some recent changes made by the Chief Executive to the staffing structure. He also noted that the CEO will be undertaking a further review of staffing over the next few months and will report back to the Committee.

## 9. Management Items

9.1 Revised PMOA minimum standards (YP Singh joined the meeting for this item)

*Mr Higgins* referred to the background set out in the meeting paper and reminded directors that they had been presented with a clean version of a revised set of Minimum Standards for the Players and Match Officials Areas (PMOA) in October 2012 and that they had requested more time to review the document in its entirety with their respective team officials.

*Mr Clarke* confirmed that he was now comfortable with the revised proposals contained in the Minimum Standards, primarily that: (a) the number of laptops in the PMOA could be increased; and (b) each team's security manager ought to be able to carry a mobile telephone within the PMOA for use in emergency situations only.

The Board approved the incorporation of the revised Minimum Standards, which ought to be circulated to all relevant parties in due course.

The Board reconsidered CA's previous proposal to use an internet-enabled connection within the PMOA through which live performance data could be transferred into the PMOA for live use by analysts, and which would therefore constitute a technical departure from the language in the Minimum Standards. Despite concerns raised by *Mr Singh* as to the ability of the ACSU to monitor the kind of system being proposed, *Mr Srinivasan* and *Mr Faul* expressed support for CA's proposal.

After further discussion, the Board was of the view that the appropriate technology must be available to provide a solution to the concerns of the ACSU. Accordingly, it was agreed that CA and the ECB should be permitted to carry out further work with the ACSU on a 'trial' basis and that a progress report be reported back to the Board at an appropriate time.

9.2 Domestic Integrity Issues (YP Singh joined the meeting for this item)

*Mr Higgins* referred to the meeting paper and the Board noted the following updates:

- Since the last Board meeting, the ECB had announced that it had imposed a 12-week period of ineligibility on the Pakistan cricketer, *Abdur Rehman*, in relation to an Adverse Analytical Finding for a metabolite of cannabis from a domestic test in England.
- *Mr Hassan* explained that the BCB was having difficulty bringing the outstanding allegation of corrupt activity from the Bangladesh Premier League 2012 to a conclusion because the Pakistan INTERPOL agency had not provided required information to its Bangladesh counterparts. *Mr Singh* agreed that unless and until it does so, then it will not be possible to move the enquiry forward. *Mr Singh* agreed that while the ACSU is in Bangladesh to provide services to the BPL 2013, it would seek to liaise with the relevant authorities to see whether it could assist. In addition, *Mr Ashraf* confirmed that if the BCB were to write to the PCB, then the PCB would see whether it might be able to encourage the Pakistan authorities to respond with the relevant information.
- In respect of the umpires caught in India TV's 'sting' operation, *Mr Ashraf* and *Mr Dharmadasa* confirmed that the committees that had been established to investigate the matters within their jurisdiction were scheduled to complete their

IH

YPS, CA,  
ECBYPS  
NH, ZA

work within the next few weeks. In the case of the BCB, *Mr Hassan* explained that the enquiry had been concluded and that the final report was now in the process of being considered by the BCB's executive committee in order that appropriate sanctions (if any) might be imposed.

- Management had developed, in conjunction with the anti-corruption officials within the BCCI, ECB and CA, a proposed set of principles for dealing with the recognition of domestically imposed sanctions in corruption matters and other jurisdictional matters. Those principles were attached at the Appendix to the paper and would be presented to CEC at its next meeting, with a view to recommendations being made to the ICC Board thereafter.

*Mr Clarke* expressed his concern about how the sport's collective anti-corruption provisions might address circumstances in which an individual has been found guilty of corrupt conduct at a first instance disciplinary hearing, but that, on a *de novo* appeal basis, because a key witness refuses to give evidence, there is a risk that the appeal might be upheld.

Directors discussed various options including whether to have a 'cooling-off' type period of ineligibility, whether it would be possible to bring other charges for 'bringing the game into disrepute' or similar, or whether to provide that appeals are heard on the papers only and/or that the evidence provided at first instance should stand. Management was requested to consider a solution to address this type of problem in a way that did not undermine the integrity of the disciplinary process itself.

III

### 9.3 New FTP Agreement

*Mr Higgins* referred to the meeting paper and highlighted the following additional points for the purposes of clarity:

- the ICC is not a party to the FTP Agreement and it is a matter for the Full Members to resolve between them;
- management was not aware of any recent progress on this matter; and
- there is a distinction between the FTP Agreement (which sets out the reciprocal rights and obligations of the Members in respect of each other) and the FTP Schedule (which contains the agreed calendar of fixtures); and
- the FTP Agreement contains flexibility for Members to make changes to the FTP Schedule in certain circumstances.

*Mr Srinivasan* explained that the BCCI's position was that it wished to retain the right to unilaterally terminate the FTP Agreement: (a) in the event of certain financial or structural changes emanating from the implementation of certain recommendations from the Woolf Report; and (b) should it be required to use DRS in any bilateral matches.

In the meantime, he explained that the Indian national team would continue to play the fixtures as set out in the FTP Schedule, but he noted that it was finding it difficult to continue the commitments because there are so many events in the calendar.

## 10. Any Other Business

- ICC rankings

*Mr Clarke* reported that he was aware of particular concerns and confusion around the operation of the ICC's ranking system, in particular the manner in which certain weighting is attached to success home or away and/or against particular opposition.

After further discussion, the Board requested management to present on the operation of the ICC rankings system at its next meeting.

- Independent Governance Review

*Mr Oliver* raised a concern that there had been no formal discussion in the previous two Board meetings around the progress of the work flowing from the independent governance review. The Chairman noted the point, but explained that the Code of Ethics was a substantial part of that analysis and was a work-in-progress, and that he had also been continuing to develop in other ways the effectiveness of the Board and its meetings.

- Location of ICC Headquarters

*Mr Clarke* put the ICC Board on notice that he would be asking the IDI Board (at its meeting the following day) to consider a proposal that IDI should exercise its 'put' option to dispose of its interest in the ICC head office property at Dubai Sports City. The matter was discussed in detail the following day during the IDI Board meeting – see discussion at item 8.1 of the IDI Board minutes.

- Evening dinner

The Chief Executive invited all directors to the evening dinner to be hosted by Dubai Tourism, who had agreed to be a sponsor of the forthcoming Under19 World Cup 2014 in Dubai, for which they had agreed to pay a sponsorship fee of \$500,000.

Confirmed:

.....  
ALAN ISAAC  
CHAIRMAN

.....  
DATE

GA

See IDI  
Board  
Minutes